

Capital Ambition



Not Reinventing the Wheel

- Programme and Project Management in London and beyond- *from networking to collaboration*

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Better together - Excellence in Programme and Project Management (EPPM)

What we'll cover

- Three resources developed through collaboration, one you can use tomorrow
- The journey to get there
- Where next?
- Why collaboration is more important than ever

London PPM Forum

“supporting embedding corporate approaches to PPM”

- February 2006 “a real buzz”
- 6 monthly, rotating host, free!
- About 100 some non-London, wider public sector
- Speakers, networking, themes (eg benefits)
- Steering Group, no formal existence
- Next event: London Borough of Ealing Spring 2010

Excellence in Programme and Project Management (EPPM)

- To accelerate the development of effective programme and project management in London authorities to deliver **more effective outcomes for citizens.**

History

- Networking to Collaboration - initial bid early 2007, Chief Exec Support
- Run as a programme
- Phase one, Programme Definition and Engagement – survey
- Phase two, Delivery and Implementation
- Phase three?

Projects

- Programme Management Approach (PMA)
- Chief Officer Forum
- Common Programmes Working Groups
- Action Learning Sets
- Common Programmes Database
- Capacity Building and Learning and Development

By us for us - the London PMA

- Starting point engagement/survey

Key findings/priorities:

- Strong support for London-wide programme approach

Reservations:

- One size fits all?
- Can we deliver across authorities

Design and Development

Core Design Team (Hackney, Bromley, Lewisham, Sutton, Croydon, Greenwich, Kensington and Chelsea, Harrow, GLA, David Lewis (Eden Insight))



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Requirements:

- **A framework of questions**, built around a programme life-cycle and the answers to which will form the basis for designing and implementing effective programmes.
- **Templates, tools and guidance** to help to structure and record required information
- **Case studies and examples**
- **Tailoring elements to local and regional government environment** including **enabling interfaces to existing processes** (i.e. financial and risk management).

Where can you find it?

- The London PMA is available on the Capital Ambition website **for free** -
<http://www.londoncouncils.gov.uk/capitalambition/projects/eppm>

You can download:

- The Guide to the London PMA
- The one page PMA wall chart
- Guidance and templates for each phase of the lifecycle
- The whole London PMA in one document

How can you use the PMA?

- Any way you want!
- Picking out bits you lack to adopting wholesale
- Further releases and development

Benefits



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Benefits of the London PMA

- Cost avoidance (£50-100k per authority)
- Risk avoidance – quality likely to be higher
- Imagine...
- Will we get these benefits?

Learning and Development and Capacity Building

Getting the value from the PMA – Training, Piloting,
Adoption and Feedback.



Deployment Challenge

Effectiveness = Quality of framework x level of adoption

Awareness

Interest

Engagement

Commitment

Deployment Challenge

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Awareness

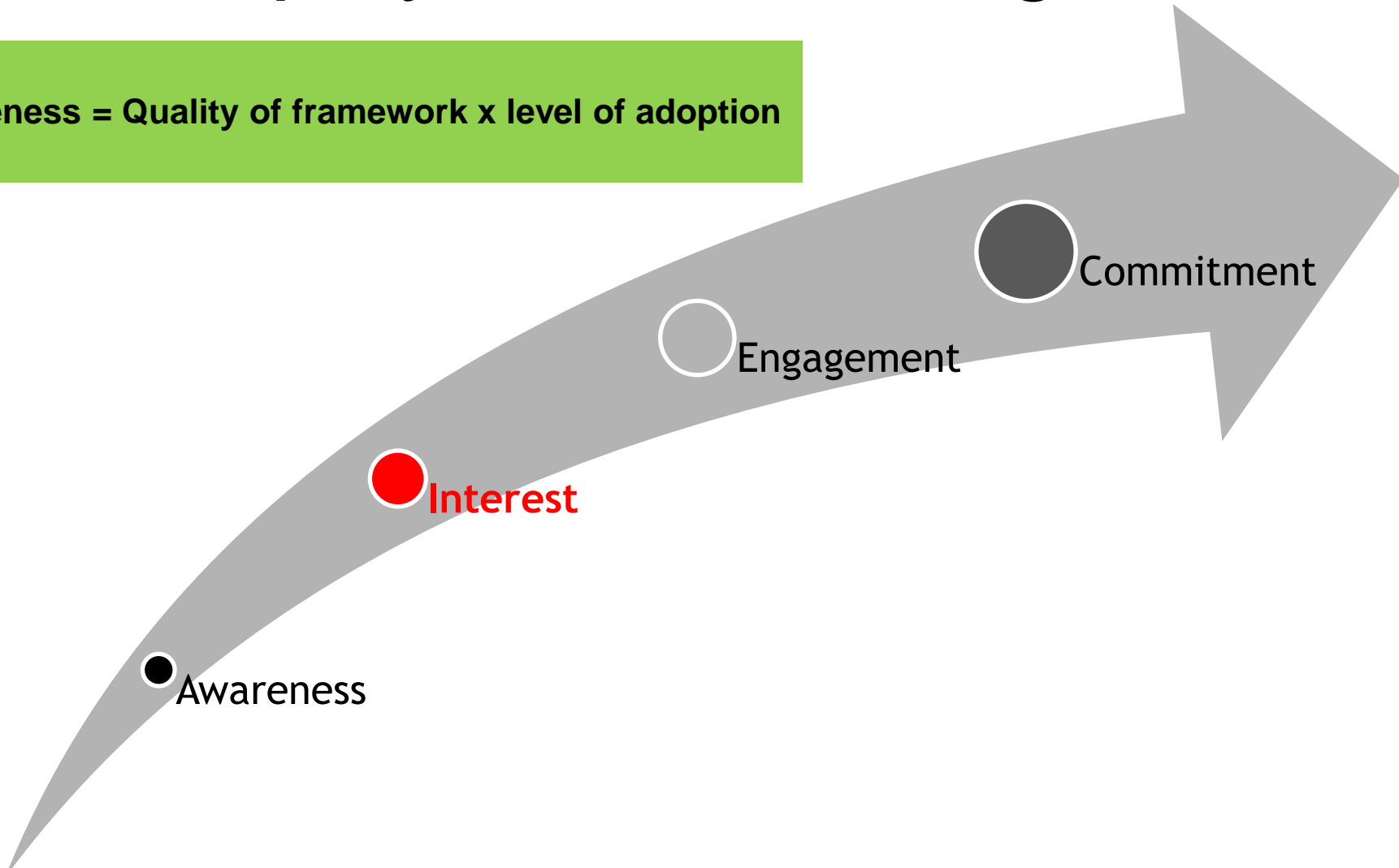
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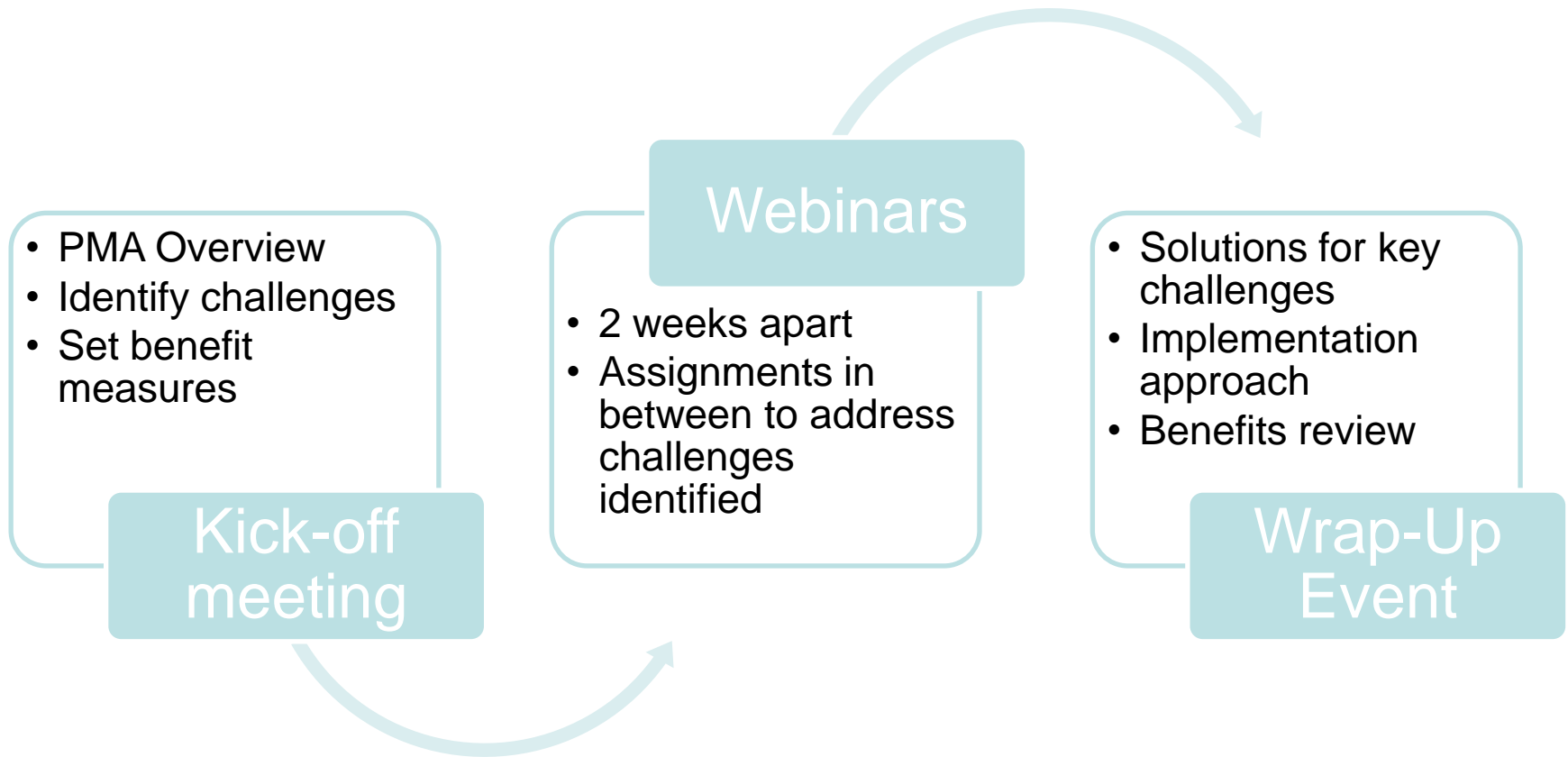
Engagement

Commitment

Deployment Approach

- Appoint Senior Key Contacts
- Appoint Super Users
- Pool the deployment budget to maximise spread
 - Super User training
 - PMA overview training
 - In-Action Training Workshops
 - Vodcast & case studies
 - PMA leaflet

Super User Training



Are we realising the benefits?

- 30/33 London Authorities signed up launch
- Training has been fully subscribed and very well received
- Survey (pre-training) 20 authorities replied
 - 80% using it already
 - 90% rated it useful or very useful
 - 6 authorities adopting as the basis for their Programme Management approach

Closer links - Better Together

- Billions spent –we shouldn't reinvent the wheel
- lets collaborate, co-create, share and save the public sector money and reduce risk
- Who's cracked benefits/portfolio management?
- Support from the RIEPs Cross Sector Business Transformation Group
- An empowered national PPM community?